

**Appendix 2: Proposed Revised Investment Strategy to 2024/25**

	Total Funding Required					Council Funding £'000	External Funding £'000
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	TOTAL £'000		
<b>Regeneration &amp; Culture</b>							
Town Centre Related Projects	1,250	854	1,142	-	3,246	2,285	961
Middlehaven Related Projects	73	7	500	-	580	563	17
Housing Growth	176	206	3,286	-	3,668	3,668	-
BOHO X	7,345	12,890	3,600	-	23,835	1,362	22,473
BOHO 8	13	21	-	-	34	-	34
Brownfield Housing Fund	1,542	339	6,041	-	7,922	-	7,922
Towns Fund	1,030	2,369	10,453	4,967	18,819	-	18,819
Towns Fund - East Middlesbrough Community Hub	113	126	2,861	-	3,100	2,600	500
Future High Streets Fund	669	5,639	7,617	-	13,925	37	13,888
Acquisition of Town Centre Properties	12,829	-	1,207	-	14,036	14,036	-
New Civic Centre Campus	1,245	5,408	360	-	7,013	7,013	-
Middlesbrough Development Company	5,349	10,356	975	-	16,680	10,259	6,421
Teesside Advanced Manufacturing Park	1,179	15	-	-	1,194	1,194	-
Teesside Advanced Manufacturing Park - Phase 2	-	-	8,820	-	8,820	8,820	-
Local Authority Delivery 2 Green Homes Grant	208	883	-	-	1,091	-	1,091
Capitalisation Of Major Schemes Salaries	530	530	530	530	2,120	2,120	-
Capitalisation of Planning Services Surveys	20	20	80	40	160	160	-
Affordable Housing Via Section 106	-	-	1,156	-	1,156	302	854
Highways Infrastructure Development Section 106	-	-	2,402	-	2,402	142	2,260
The Big Screen	10	-	-	-	10	10	-
A66 Throughabout	4	-	-	-	4	-	4
Mandale Interchange	90	-	-	-	90	-	90
Tees Amp Footway / Cycleway	2	-	-	-	2	-	2
Linthorpe Road Cycleway	145	1,849	-	-	1,994	-	1,994
Replacement of Ticket Machines	-	89	100	-	189	189	-
LED Street Lighting Upgrade (Phase 2)	69	-	-	-	69	69	-
Members Small Schemes	25	-	-	-	25	13	12
Grove Hill Joint Venture Projects	-	14	-	-	14	-	14
Gresham Projects	16	8	-	-	24	24	-
North Ormesby Housing Joint Venture - Section 106 funded	16	339	-	-	355	-	355
Empty Homes 2015 To 2018	89	128	-	-	217	-	217
Local Transport Plan	1,054	995	2,071	3,195	7,315	15	7,300
Town Hall Venue Development	48	-	-	-	48	48	-
Cultural Transformation	13	-	-	-	13	13	-
Theatre Winches / Lifts	13	24	-	-	37	37	-
Dorman Museum	17	-	-	-	17	17	-
Contribution To Public Arts Projects	23	-	-	-	23	23	-
Public Art Work	34	-	-	-	34	34	-
Leisure Trust Investment - Equipment	69	-	6	800	875	875	-
Stewart Park Section 106	-	-	45	-	45	-	45
Investment In Parks	39	51	-	-	90	90	-
Teessaurus Park	77	53	120	-	250	250	-
Archives Relocation	233	118	10	-	361	117	244
Capitalisation Of Transformation Expenditure (via Flexible Use of Capital Receipts)	11	-	-	-	11	11	-
Cultural Development Fund - Enhancements To Central Library & Partner Organisations	-	242	2,992	1,124	4,358	-	4,358
<b>Total Regeneration &amp; Culture</b>	<b>35,668</b>	<b>43,573</b>	<b>56,374</b>	<b>10,656</b>	<b>146,271</b>	<b>56,396</b>	<b>89,875</b>

	Total Funding Required					Council Funding £'000	External Funding £'000
	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	TOTAL £'000		
<b>Environment &amp; Community Services</b>							
Purchase of New Vehicles	990	740	1,400	1,200	4,330	4,330	-
Capitalisation of Wheeled Bin Replacement	100	100	100	100	400	400	-
Capitalisation of Street Furniture / Dog Fouling & Litter Bins	55	55	55	55	220	220	-
Capitalisation of Highways Maintenance	575	575	575	575	2,300	2,300	-
Property Services Building Investment	340	340	340	340	1,360	1,360	-
Parks Improvement	83	-	-	-	83	83	-
Local Transport Plan - Highways Maintenance	3,301	2,521	2,338	7,016	15,176	-	15,176
Street Lighting-Maintenance	648	465	468	468	2,049	2,049	-
Urban Traffic Management Control	54	137	100	-	291	-	291
Flood Prevention	67	23	-	-	90	67	23
Members Small Schemes	38	161	60	60	319	319	-
Property Asset Investment Strategy	1,236	1,941	160	621	3,958	3,957	1
Nunthorpe Sports Facilities	34	-	-	-	34	-	34
East Middlesbrough Community Hub	75	-	-	-	75	75	-
Section 106 Ormesby Beck	-	-	15	-	15	-	15
Section 106 Cypress Road	-	-	20	-	20	-	20
Hostile Vehicle Mitigation	243	131	-	-	374	374	-
Transporter Bridge	523	-	-	-	523	261	262
Bridges & Structures (non Local Transport Plan)	141	1,085	800	-	2,026	2,026	-
Henry Street	47	17	-	-	64	-	64
CCTV	31	169	200	-	400	400	-
Captain Cook Public House	726	-	-	-	726	538	188
Outer Area Shopping Centres	40	-	-	-	40	40	-
Waste Procurement Project	176	-	-	-	176	176	-
Lighting up the Town	200	-	-	-	200	200	-
Town Hall Roof	-	100	-	2,900	3,000	3,000	-
Municipal Buildings Refurbishment	-	-	1,500	-	1,500	1,500	-
Resolution House	22	87	500	-	609	609	-
Central Library WC	-	87	-	-	87	87	-
Cleveland Centre	-	605	1,365	-	1,970	1,970	-
Cargo Fleet Nature Reserve	6	94	-	-	100	-	100
Towns Fund Ward Initiatives	-	278	500	-	778	-	778
Traffic Signals -Tees Valley Combined Authority	126	374	-	-	500	-	500
Hemlington MUGA	-	30	-	-	30	30	-
Capitalisation Of Transformation Expenditure (via Flexible Use of Capital Receipts)	263	-	-	-	263	263	-
Changing Places Toilet - Albert Park	-	90	-	-	90	10	80
Highways Infrastructure	-	2,000	6,500	6,500	15,000	15,000	-
<b>Total Environment &amp; Community Services</b>	<b>10,140</b>	<b>12,205</b>	<b>16,996</b>	<b>19,835</b>	<b>59,176</b>	<b>41,644</b>	<b>17,532</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Public Health</b>					
Health & Wellbeing Hub	-	-	679	-	679
Relocation of the Safe Haven to Middlesbrough Bus station	-	285	-	-	285
<b>Total Public Health</b>	-	<b>285</b>	<b>679</b>	-	<b>964</b>

Council Funding	External Funding
£'000	£'000
679	-
154	131
<b>833</b>	<b>131</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Education &amp; Partnerships</b>					
Block Budget (Grant) Devolved Formula Capital - Various Schools	-	138	-	-	138
Block Budget (Grant) S106 Avant Low Gill	-	-	35	-	35
Block Budget (Grant) School Condition Allocation	-	-	541	-	541
Block Budget (Grant) Basic Needs	-	-	93	4,641	4,734
Block Budget (Grant) Special Provision Capital Fund	-	58	-	-	58
Block Budget (Grant) High Needs Provision Capital Allocation (HNPCA)	-	-	1,139	-	1,139
Schemes in Maintained Primary Schools	1,005	1,263	409	60	2,737
Schemes In Primary Academies	138	21	633	-	792
Schemes In Secondary Academies	(81)	2,006	414	-	2,339
Schemes In Special Schools	144	879	1,516	5,400	7,939
Capitalisation Of Salary Costs	103	106	111	-	320
Contribution to New School at Middlehaven	54	-	500	1,146	1,700
Block Budget (Grant) EFA Early Years 2 Year olds Entitlement (Trajectory Project)	-	-	7	-	7
Special Education Needs Projects	-	100	549	50	699
<b>Total Education &amp; Partnerships</b>	<b>1,363</b>	<b>4,571</b>	<b>5,947</b>	<b>11,297</b>	<b>23,178</b>

Council Funding	External Funding
£'000	£'000
-	138
-	35
-	541
-	4,734
-	58
-	1,139
1,005	1,732
13	779
-	2,339
216	7,723
-	320
700	1,000
-	7
-	699
<b>1,934</b>	<b>21,244</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Children's Care</b>					
Edge Of Care Project (Hub)	15	-	-	-	15
Rosecroft renovations	173	6	-	-	179
34 Marton Avenue, Fir Tree - Garage Conversion	246	23	5	-	274
Contact Centre - Bus Station Unit 1	76	221	30	-	327
Bathroom Refurbishment	18	3	-	-	21
Holly Lodge Sensory Room	-	100	-	-	100
Capitalisation Of Transformation Expenditure (via Flexible Use of Capital Receipts)	4,217	-	-	-	4,217
Fir Tree Refurbishment	-	39	-	-	39
Caravan Purchase	-	50	-	-	50
<b>Total Children's Care</b>	<b>4,745</b>	<b>442</b>	<b>35</b>	-	<b>5,222</b>

Council Funding	External Funding
£'000	£'000
15	-
179	-
274	-
327	-
21	-
22	78
4,217	-
39	-
50	-
<b>5,144</b>	<b>78</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Adult Social Care &amp; Health Integration</b>					
Chronically Sick & Disabled Persons Act - All schemes	618	960	711	610	2,899
Disabled Facilities Grant - All schemes	1,735	2,446	1,318	-	5,499
Capitalisation of Staying Put Salaries	50	50	50	50	200
Home Loans Partnership (formerly 5 Lamps)	23	5	55	-	83
Small Schemes	-	30	-	-	30
Connect/Telecare IP Digital Switchover	75	117	-	-	192
<b>Total Adult Social Care &amp; Health Integration</b>	<b>2,501</b>	<b>3,608</b>	<b>2,134</b>	<b>660</b>	<b>8,903</b>

Council Funding	External Funding
£'000	£'000
2,602	297
4	5,495
200	-
-	83
-	30
138	54
<b>2,944</b>	<b>5,959</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Legal &amp; Governance Services</b>					
Desktop Strategy / Device Refresh	366	472	-	-	838
Enterprise Agreements	587	954	-	-	1,541
CRM	31	42	-	-	73
IT Refresh - Network Refresh	69	379	-	-	448
IT Refresh - Lights On	338	425	-	-	763
ICT Essential Refresh & Licensing	270	1,483	1,865	2,185	5,803
ICT Innovation Budget	12	-	-	-	12
GIS Replacement	36	43	-	-	79
Prevention & Partnership Tablets	3	67	-	-	70
Sharepoint	-	541	-	-	541
HR Recruitment	-	35	-	-	35
HR Pay	-	-	37	-	37
Capitalisation Of Transformation Expenditure (via Flexible Use of Capital Receipts)	526	-	-	-	526
<b>Total Legal &amp; Governance Services</b>	<b>2,238</b>	<b>4,441</b>	<b>1,902</b>	<b>2,185</b>	<b>10,766</b>

Council Funding	External Funding
£'000	£'000
838	-
1,541	-
73	-
448	-
763	-
5,803	-
12	-
79	-
70	-
541	-
35	-
37	-
526	-
<b>10,766</b>	<b>-</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>Finance</b>					
Former Partnership Investment (ICT Infrastructure Revenues & Benefits)	130	20	247	-	397
Business World Upgrade	8	27	-	-	35
Derisking Sites	97	69	1,400	900	2,466
Capitalisation of Property Finance Lease Arrangements	-	-	3,500	1,000	4,500
White Feather Project North Ormesby	9	-	-	-	9
<b>Total Finance</b>	<b>244</b>	<b>116</b>	<b>5,147</b>	<b>1,900</b>	<b>7,407</b>

Council Funding	External Funding
£'000	£'000
397	-
35	-
2,466	-
4,500	-
9	-
<b>7,407</b>	<b>-</b>

	Total Funding Required				
	2021/22	2022/23	2023/24	2024/25	TOTAL
	£'000	£'000	£'000	£'000	£'000
<b>ALL DIRECTORATES</b>					
<b>Total ALL DIRECTORATES</b>	<b>56,899</b>	<b>69,241</b>	<b>89,214</b>	<b>46,533</b>	<b>261,887</b>

Council Funding	External Funding
£'000	£'000
<b>127,068</b>	<b>134,819</b>

	Total Funding				
	2021/22	2022/23	2023/24	2024/25	TOTAL
<b>FUNDED BY:</b>	£'000	£'000	£'000	£'000	£'000
Borrowing	22,596	24,405	32,906	13,685	93,592
Finance Leases	-	-	3,500	1,000	4,500
Capital Receipts	13,482	2,700	7,362	4,695	28,239
Grants	18,715	38,638	41,009	26,365	124,727
Contributions	2,085	2,941	4,283	783	10,092
Revenue Resources	21	557	154	5	737
Funding from Reserves	-	-	-	-	-
<b>Total FUNDING</b>	<b>56,899</b>	<b>69,241</b>	<b>89,214</b>	<b>46,533</b>	<b>261,887</b>

Council Funding	External Funding
£'000	£'000
93,592	-
4,500	-
28,239	-
-	124,727
-	10,092
737	-
-	-
<b>127,068</b>	<b>134,819</b>